DIRECTORATE / SERVICE	Budget 2021-22	Revised 2021-22	Budget 2022-23	Budget 2023-24	Budget 2024-25	Budget 2025-26	Budget 2026-27
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Chief Executive							
Investment Strategy	60,000	4,800	29,700	28,350	30,000	30,000	30,000
270 Cambridge Science Park		3,000					
Vitrum Building		10					
Northstowe EZ and Local Centre		105					
296 Cambridge Science Park		35					
Cambourne SCIP and 4010		15,000					
Waterbeach Solar PV project		50	300	1,650			
Total Chief Executive	60,000	23,000	30,000	30,000	30,000	30,000	30,000
Head of Climate, Environment & Waste							
Health and Environmental Services System	30	10					
Greater Cambridge Shared Waste Service :							
Waste Management System		50					
Team Manager Vehicles (RV)	37	37					
Depot Electric Charging Infrastructure	100		100				
Refuse Collection Vehicles	1,900	865	3,015	1,680	1,680	9,660	840
Street Cleansing :							
Pavement Street Sweepers				73	74		
Mechanical Road Sweepers	123	140	280				
Truck Replacements	30	202			30		
Land Drainage :							
Tractors	80	80		80			
Flail Mowers	37	37					
Trailer (funded from s106 Capital Contributions)	8	8					
Environmental Protection :							
Air Quality Monitoring Equipment	70	100					

DIRECTORATE / SERVICE	Budget	Revised	Budget	Budget	Budget	Budget	Budget
	<b>2021-22</b> £'000	<b>2021-22</b> £'000	<b>2022-23</b> £'000	<b>2023-24</b> £'000	<b>2024-25</b> £'000	<b>2025-26</b> £'000	<b>2026-27</b> £'000
Footway Lighting :	2,000	2 000	2.000	2 000	2 000	2 000	2,000
Parish Maintained Street Lights		66					
Total Head of Climate, Environment & Waste	2,415	1,595	3,395	1,833	1,784	9,660	840
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Head of Finance							
Cash Receipting System	69	30	39				
Loans to Ermine Street Housing	3,288	10,000					
Corporate Fraud Case Management System			20				
Contribution towards A14 upgrade (Inf)	200	200	200	200	200	200	200
Total Head of Finance	3,557	10,230	259	200	200	200	200
Director of Greater Cambridge Shared Planning							
Aerial Photography Refresh		15					
Total Director of Greater Cambridge Shared Planning	0	15	0	0	0	0	0
Head of Housing							
Housing management system	40	52					
Northstowe							
Civic Hub	549	549	4,000	10,000			
Sports Pavilion	1,032	230	1,770				
Community Centre	1,500		1,500				
Other Housing General Fund							
Requited GF Share of HRA Capital Expenditure	25	25	25	25	25	25	25
Repurchase of General Fund Sheltered Properties	500	500	500	500	500	500	500
Improvement Grants / Loans :							
Home Repairs Assistance	100		100	100	100	100	100
Disabled Facilities & Repairs Grants		850	877	780	780	780	780
Mandatory	840						
Discretionary	10						
HEAD of HOUSING TOTAL	4,596	2,206	8,772	11,405	1,405	1,405	1,405

DIRECTORATE / SERVICE	Budget 2021-22	Revised 2021-22	Budget 2022-23	Budget 2023-24	Budget 2024-25	Budget 2025-26	Budget 2026-27
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Head of Transformation, HR & Corporate Services							
ICT Development :							
New Server Technologies			15	15	15	15	15
Extend compute capacity in shared data centre	23	23					
Desktop Transformation Programme	89						
Telephony Replacement		148					
Wi-Fi Access Points		7					
Data Centre Generator		16					
Data Centre Capacity Growth		14					
OpenProcess Module	25	0					
Members laptops		50					
An Integrated Performance Management System	60	25					
A Complaints Management System	90	0					
A single source Council Business CRM system	20	10	10				
Data Centre Physical Refresh			75				
Replacement of Servers Running Windows/SQL 2012			13				
Extended Support for the Shared Datacentre			36				
Security Information & Event Management with Continuous Vulnerability Assessment			3				
South Cambridgeshire Hall :							
Energy Efficiency (Rnew)	1,527	2,000					
Office adaptations and enhancements	1,365	495	1,230	34	68	1,060	500
Human Resources System		96					
Total Head of Transformation, HR & Corporate Services	3,199	2,884	1,382	49	83	1,075	515
GROSS CAPITAL EXPENDITURE (GENERAL FUND)	73,767	39,930	43,808	43,487	33,472	42,340	32,960

## Appendix C

DIRECTORATE / SERVICE	Budget 2021-22	Revised 2021-22	Budget 2022-23	Budget 2023-24	Budget 2024-25	Budget 2025-26	Budget 2026-27
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Fixed Assets	69,329	28,880	42,631	42,407	32,392	41,260	31,880
Revenue Expenditure funded from Capital under Statute (REFCUS)	4,438	11,050	1,177	1,080	1,080	1,080	1,080
	73,767	39,930	43,808	43,487	33,472	42,340	32,960
Financed By:							
Capital Receipts	(966)	(19,836)	(2,103)	(743)	(778)	(1,696)	(1,336)
\$106 Agreement Contribution (ring fenced for Housing)	(3,081)	(779)	(7,270)	(10,000)			
Capital Contributions (from s106)	(80)	(80)		(80)			
Cambridgeshire County Council (DFG)	(850)	(850)	(877)	(780)	(780)	(780)	(780)
Revenue Contribution from HRA towards software etc	(85)		(14)	(4)	(4)	(4)	(4)
External funding from CCC for Waste Vehicle	(1,140)	(432)	(1,755)	(420)	(1,260)	(3,780)	
External funding from CCC for Waste IT System		(25)					
External funding from CCC for Electric Charging Infrastructure	(50)		(50)				
Excess Funding for E-RCV vs Standard RCV from Renewables Reserve	(399)	(252)	(686)	(705)	(228)	(3,192)	(384)
Vehicle Sinking Fund	(551)	(560)	(854)	(555)	(222)	(2,688)	(456)
Waterbeach Solar PV project funding from Renewables Reserve		(50)	(300)	(1,650)			
Earmarked Reserves	(1,917)	(2,266)	(200)	(200)	(200)	(200)	
Internal Borrowing ESH							
External Borrowing ESH							
External Borrowing	(64,648)	(14,800)	(29,700)	(28,350)	(30,000)	(30,000)	(30,000)
	(73,767)	(39,930)	(43,808)	(43,487)	(33,472)	(42,340)	(32,960)